



Pacific Business & Law Institute

The Summit Institute



# A WATER GATHERING: COLLABORATIVE WATERSHED GOVERNANCE IN BC AND BEYOND

## *Solutions Forum*

*Inspiring Leaders for Change*

Co - Chaired by

**The Honourable Iona Campagnolo**  
Founding Chair, Fraser Basin Council

**Grand Chief Edward John**  
First Nations Summit

January 26<sup>th</sup> & 27<sup>th</sup>, 2012 • UBC Robson Square • Vancouver, BC

Co-hosted by:



Ministry of Environment



Fraser Basin Council



Okanagan Basin  
WATER BOARD



**POLIS Project**  
on  
**Ecological Governance**  
University of Victoria



Water  
Policy and  
Governance  
Group



wildsight

# A WATER GATHERING: COLLABORATIVE WATERSHED GOVERNANCE IN BC AND BEYOND

## CO-CHAIRS



**The Honourable Iona Campagnolo, P.C., O.C., O.B.C.** Born on Galiano Island, B.C., the Honourable Iona Campagnolo became the first woman Lieutenant Governor of British Columbia in 2001 where she served for six years. In 1974, she was elected as a Member of Parliament and, in 1982, was elected the first female President of the Liberal Party of Canada, serving two terms. Ms. Campagnolo has served on many boards and commissions for causes she feels passionately about including the International Centre for Human Rights and Democratic Development, CUSO and Project Angola. In B.C., she was the founding Chair of the Fraser Basin Council. Ms. Campagnolo has received seven honorary degrees in B.C. and Ontario, as well as a number of awards including being designated as a member of the Order of Canada in 1973 and an Officer of the Order of St. John. Two First Nations have also recognized her with honoured names from the T'Simpsean - Notz Whe Neha - (Mother of the Big Fin) and from the Haida Saan Naag XWhe - (Person who sits high).



**Grand Chief Edward John (Akile Ch'oh), B.A., LL.B.,** Political Executive, First Nations Summit. Grand Chief Edward John is a Hereditary Chief of Tl'azt'en Nation located on the banks of the Nak'al Bun (Stuart Lake) in Northern B.C. He is an Indigenous leader who has dedicated his life to the pursuit of social and economic justice for Canada's Indigenous people, having worked as a leader in Indigenous politics, business and community development. Chief John has served in many leadership roles at the local, provincial, national and international levels. Chief John is currently serving his ninth consecutive term on the First Nations Summit Task Group (political executive), which is mandated to carry out specific tasks related to Aboriginal Title and Rights negotiations with British Columbia and Canada and other issues of common concern to First Nations in British Columbia. He was recently appointed to a three-year term as the North American Representative to the United Nations Permanent Forum on Indigenous Issues (January 2011 - December 2013).

## *Solutions Forum* *Inspiring Leaders for Change*

**The growing threats to water quality and quantity in Canada are a stark reminder that the current regulatory models for governing water resources are insufficient. Current models pose a challenge in responding to changing resource demands. There is a need for open, deliberate models that permit those who are affected to have a say in decision-making - this is the foundation of successful collaborative watershed governance. New problem solving strategies that begin by clearly indicating roles and responsibilities, and also allow for - and indeed promote - innovative processes, opportunities for meaningful engagement and the development of new approaches to governance are critically needed. Collaboration is fundamental to these strategies and offers the potential to build adaptability and resilience in our watersheds.**

This forum was designed with the belief that new collaborative governance approaches are within reach. The forum will call on successful stories of change, examine what can be done and describe how models built on best practices can be implemented. The forum will play a key role in building Canada's collective capacity to effectively engage, collaborate and avoid conflict in watershed governance.

### KEY THEMES TO BE ADDRESSED:

- Defining and understanding the importance of watershed governance and its contemporary challenges
- Different provincial and regional approaches to watershed governance
- The pros and cons of collaborative approaches
- Guiding principles for building a collaborative process
- Fundamentals for sustaining collaboration
- Conflict as opportunity within a collaborative process
- Reaching other governments, communities and interests
- Meaningful collaboration with First Nations
- Moving forward and building networks of support

### WHO SHOULD ATTEND:

- LEADERS in political spheres, the business community and civil society
- Members of watershed planning and advisory boards
- First Nation leaders, officials, councillors and elders
- Environment, sustainability, conservation and water resource managers
- Watershed stewards and coordinators
- Professional foresters, ecologists and hydrologists/hydrogeologists
- Municipal leaders and officials
- Municipal and regional planners
- Planning consultants and land developers
- Owners and managers of resource and utility companies and other commercial water users
- Recreation and outdoor user groups
- Lawyers practising in Aboriginal, environmental and natural resources law
- Environmental consultants
- Academics and researchers

# AGENDA

Day One · January 26<sup>th</sup>, 2012

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## 8:30 Welcome and Introduction

**Iona Campagnolo**  
Founding Chair, Fraser  
Basin Council

**Grand Chief Edward John**  
First Nations Summit

## 8:40 Opening Prayer Ceremony

Musqueam Nation Elder

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## THE BIG PICTURE: ASSESSING NEW DIRECTIONS FOR WATERSHED GOVERNANCE

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## 8:50 What is Watershed Governance? A Focus on Contemporary Challenges

**Oliver M. Brandes**  
University of Victoria  
POLIS Project on  
Ecological Governance

**Rob de Loë**  
University of Waterloo,  
Water Policy and  
Governance Group

Laying the foundation for the discussions to come, this session will provide an introduction to watershed governance, with a focus on what it is, why it is important and why it is critical to get it right. Additionally, current and future challenges to watershed governance will be explored.

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## 9:25 Questions and Discussion

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## 9:35 What is Happening on the Ground?

**Facilitator | Lynn Kriwoken**  
British Columbia Ministry of  
Environment

**Panellists | Don Pearson**                      **Bob Phillips**  
Conservation                      South East Alberta  
Ontario                      Watershed  
   Alliance

**Anna Warwick Sears**  
Okanagan Basin Water Board

This panel session will examine different provincial and regional approaches to watershed governance across Canada. There will be a special focus on the BC context and the current status of watershed governance in the province.

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## 10:20 Questions and Discussion

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## 10:30 Refreshment Adjournment

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## 10:45 The Good, the Great and the Ugly - To Pursue Collaborative Approaches... or Not?

**Facilitators | David Marshall**  
Fraser Basin Council

**Barry Stuart**  
CSE Group

This session will engage delegates in exploring the pros and cons of collaborative approaches, drawing from past experiences to address key questions such as:

- What is collaboration?
- What are the (dis)advantages?
- When is it appropriate?
- When might it not be the best approach?

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## 11:45 Networking Luncheon

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### BUILDING BEST PRACTICES IN COLLABORATIVE WATERSHED GOVERNANCE

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## 12:30 Best Practices Session- Successful Beginnings: Overcoming Challenges in the Start Up Phase

**Facilitator | David Marshall**  
Fraser Basin Council

**Panellists | Norm Brandson**                      **Justin Hall**  
N2B and the                      Nisqually River  
Forum for                      Council  
Leadership on  
Water

**Rodger Hunter**  
Cowichan Watershed Board

Panel and breakout discussions will revolve around beginning a collaborative process, focusing on practical tips to get started, lessons learned from other processes, and guiding principles for building a collaborative process.

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## 1:55 Refreshment Adjournment

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## 2:10 Best Practices Session - Maintaining the Spirit and Will of Collaboration

**Facilitator | Anna Warwick Sears**  
Okanagan Basin Water Board

**Panellists | Nelson Jatel**                      **Jon O'Riordan**  
Okanagan Basin                      University of  
Water Board                      Victoria POLIS  
   Project on  
   Ecological  
   Governance

**Stephen Owen, Q.C.**                      **Howie Wright**  
Core Commissioner,                      First Nation  
1992-1996                      Fisheries Council

Panel and breakout discussions will examine the fundamental and crucial working parts of a sustainable collaborative process. In particular, the focus will be on the who and how of participant engagement, how to maintain successful collaboration, how to keep participants informed and involved and how to turn talk into action, that is, the successful implementation of decisions.

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# AGENDA

Day Two · January 27<sup>th</sup>, 2012

## 3:25 Collaboration with First Nations: Challenges and Opportunities

**Facilitator** | **Michelle Corfield**  
Corfield and Associates

**Panellists** | **Dave Porter** - invited  
First Nations Energy and Mining Council

<b>Mark Selman</b> The Learning Strategies Group, Simon Fraser University	<b>Leah George Wilson</b> First Nations Summit
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This panel session offers a discussion on meaningful collaboration with First Nations, with a focus on what is effective collaboration and capacity building. It will also include a discussion of Indigenous approaches to environmental governance.

## 4:15 Questions and Discussion

## 4:25 Open Spaces: Generating Topics for Participant Driven Sessions

Using a modified version of open spaces technology, delegates will develop and select topics for up to three simultaneous participant driven sessions to be held on Day Two. This format will enable a focus on issues of high interest and allow for a deeper examination of any issues or topics covered.

## 5:00 Closing Remarks and Conference Concludes for Day One

### BEST PRACTICES SESSIONS

All best practices sessions include a 30 minute panel discussion and 30 minutes of breakout groups. Breakout group sessions will provide delegates with the opportunity to discuss the challenges of each stage of the collaborative approach and to identify best practices based on their collective experiences. Time is left at the end of each session to report back on discussions and findings.

## 8:30 Welcome and Introduction

<b>Iona Campagnolo</b> Founding Chair, Fraser Basin Council	<b>Grand Chief Edward John</b> First Nations Summit
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## 8:45 Best Practices Session - Decision Making and Conflict Resolution within Collaborative Processes: What Internal Processes Work Best?

**Facilitators** | **Kat Hartwig**  
Wildsight and  
Living Lakes Canada

**Barry Stuart**  
CSE Group

**Panellists** | **Heather Leschied**  
Wildsight

**Tom Siddon**  
Former Federal  
Fisheries Minister

Panel and breakout discussions will focus on the power of voluntary participation, how consensus can work, conflict as opportunity within a collaborative process and building internal processes to constructively engage conflict within a collaborative process.

## 10:00 Refreshment Adjournment

## 10:15 Best Practices Session - Widening the Successful Operating Circle of Collaboration

**Facilitator** | **Kindy Gosal**  
Columbia Basin Trust

**Panellists** | **Iona Campagnolo**  
Founding Chair, Fraser Basin Council

**Bob Sandford**  
United Nations Water for Life Decade,  
Canada

Panel and breakout discussions will focus on keeping the larger public in the loop, responding to external conflicts, coordinating plans and actions, and extending the reach of collaboration to other agencies, governments, companies and interest groups.

### CREATING THE SPACE FOR COLLABORATION

## 11:30 Practical Water Governance Tools: What is Required to Function Effectively?

**Session** | **Nelson Jatel**  
**Facilitator** | Okanagan Basin Water Board

## Discussion Facilitators

**Oliver M. Brandes**  
University of Victoria POLIS Project on Ecological Governance

**Deborah Curran**  
University of Victoria

**Tim Morris**  
Walter & Duncan Gordon Foundation

**Dan Murray**  
University of Waterloo, Water Policy and Governance

**Sue von der Porten**  
University of Waterloo, Water Policy and Governance Group

**Anna Warwick Sears**  
Okanagan Basin Water Board

In this working session there will be focused facilitated discussions on some practical aspects of the thorny issues related to making collaborative decisions. A series of "speed dating" style discussion with rotating facilitators and resource people will allow exploration of three key themes: (1) practical governance and communication, getting your house in order to take on water management responsibilities; (2) sustainable funding, building capacity to succeed; and (3) what is the potential role of local government in collaborative approaches?

Participants will have the opportunity to engage in three - 15 minute 'power discussions' describing practical tools and issues in small group discussion with a clear focus on identifying key elements to move ideas into action.

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## 12:30 Networking Luncheon

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## 1:15 Practical Water Governance Tools: Discussion Summary and Key Points Going Forward

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## 1:35 Open Spaces: Participant Driven Sessions

Three sessions will run concurrently that focus on topics developed by delegates on Day One. These sessions will enable a focus on issues of high interest to delegates and allow for a deeper examination of any issues or topics covered.

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## 2:45 Refreshment Adjournment

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## 3:00 The Way Forward: Reflections on the Forum and Building Momentum for Change

**Facilitators** | **Oliver M. Brandes** | **David Marshall**  
University of Victoria POLIS Project on Ecological Governance | Fraser Basin Council

**Bob Sandford**  
United Nations Water for Life Decade, Canada

This session will explore key themes, insights and observations toward moving collaborative watershed governance forward. A particular emphasis will be on what needs to be done to build successful collaborative processes in BC and beyond, developing networks of support and keeping the momentum going.

## 4:15 Closing Comments

**Iona Campagnolo**  
Founding Chair, Fraser Basin Council

## 4:30 Gathering Concludes

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### *Skills Workshop*

*Learning to Engage Successfully to Create Change*

**January 24<sup>th</sup> & 25<sup>th</sup>, 2012**  
**UBC Robson Square · Vancouver, BC**

The personal skills required for successful engagement in collaboration are very different than the skills learned in conventional decision making processes. Collaborative initiatives are impaired when members lack the appropriate skill sets. On **January 24<sup>th</sup> & 25<sup>th</sup>, 2012**, a **Skills Workshop** is being offered to foster the effective use of and participation in collaborative processes, and to enable participants to come prepared to fully engage in *A Water Gathering: Collaborative Watershed Governance in BC and Beyond - Solutions Forum*.

This workshop will be a two-day hands-on skills training session, led by leaders in the field. The goal is that participants will evolve from 'trainee' in this process to 'trainer' in their communities. Registration is limited to thirty persons.

**For further information and to register,**  
visit [www.pbli.com/944](http://www.pbli.com/944).

## INFORMATION

### Four Ways to Register:

1. Telephone us: 604-730-2500 or toll free 877-730-2555
2. Fax us: 604-730-5085 or toll free 866-730-5085
3. Mail your registration form with payment
4. Register at [www.pbli.com/933](http://www.pbli.com/933)

**Registration:** The registration fee covers your attendance at the Gathering, written materials, a light breakfast, a networking lunch and refreshments throughout the day.

- General:** Registration for both days is \$850.00 plus HST of \$102.00 totalling **\$952.00.\***
- Non-Governmental Organizations and Community Organizations:** Registration for both days is \$650.00 plus HST of \$78.00 totalling **\$728.00.\***
- Students:** Registration for both days is \$350.00 plus HST of \$42.00 totalling **\$392.00.\***

\*Please indicate your registration type on your form. Categories of registration are limited.

**Payment:** You may pay by VISA, MasterCard or cheque. Cheques should be made payable to The Pacific Business & Law Institute. Registration fees must be paid prior to the conference.

**When and Where:** Check-in begins at 8:00 a.m. The conference starts at 8:30 a.m. UBC Robson Square is located at the basement level of 800 Robson Street in Vancouver, BC. For directions, please visit [www.robsonsquare.ubc.ca/findus](http://www.robsonsquare.ubc.ca/findus).

**Materials:** The faculty will prepare papers and/or other materials explaining many of the points raised during this conference. Please contact us if you are unable to attend the conference and wish to purchase a set of materials.

**Cancellations:** Full refunds will be given for cancellations if notice is received in writing five full business days prior to the conference. Unfortunately, after January 19th, 2012, we are unable to refund registration fees. Substitutions will be permitted. We reserve the right to cancel, change or revise the date, faculty, content or venue of this event.

**Bursaries:** We are seeking support for bursaries. Interested individuals or groups should indicate their interest upon registration in the case that financial support is made available.

## Registration Form

### The Summit Institute & PBLI

305 – 1681 Chestnut Street  
Vancouver, BC Canada V6J 4M6  
Telephone 604-730-2500, Fax 604-730-5085  
E-mail [registrations@pbli.com](mailto:registrations@pbli.com)

## A WATER GATHERING: COLLABORATIVE WATERSHED GOVERNANCE IN BC AND BEYOND

### *Solutions Forum*

January 26<sup>th</sup> and 27<sup>th</sup>, 2012 • UBC Robson Square

- General registration**     **NGO/Community Organization registration**     **Student registration**    **Institution Name:** \_\_\_\_\_  
\_\_\_\_\_  
**Student Number:** \_\_\_\_\_

Salute                      First Name                      Last Name                      Position/Title

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### Please indicate your areas of interest for future notifications (select all that apply):

- Environment     Municipal     Risk Management     Construction     Other \_\_\_\_\_

### How did you hear about this conference:

- Brochure     Email     Colleague     PBLI Website     Other \_\_\_\_\_

Register today at [www.pbli.com/933](http://www.pbli.com/933)

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